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Introduction:

The COVID-19 pandemic has been the most disruptive force on business and society since the Second World War. It has affected how companies operate, how consumers purchase, how governments regulate and how individuals socialize. The pandemic's impact will reverberate for generations to come. "Normal" is a thing of the past and has been replaced by short-term uncertainty and long-term adaptation. To be successful in this new era, businesses have had to demonstrate adaptability coupled with a strong desire to manage the demands of their customers, their employees, and the market.

The Canadian produce industry has always demonstrated a strong entrepreneurial drive and the challenges / opportunities created by COVID-19 have put a spotlight on this talent as never before. Industry was able to quickly adapt policies and procedures to deal with the initial shock of the pandemic and they have continued to adjust these practices throughout the last several months.

With Canada's gradual reopening of society plagued by multiple setbacks due to a 2nd wave of COVID-19, businesses have had to continue adapting by implementing practices designed to meet the long-term requirements of their operations. These include transactional (i.e. buying and selling), employee (i.e. remote work) and operational (i.e. social distancing) activities designed to accommodate the realities of the post-COVID-19 world.

Over the summer, CPMA members identified **labour**, a second wave, and communications as the three main themes to focus on coming out of the COVID-19 pandemic and into the recovery phase.

While our supply chains operate across diversified segments ensured that Canadians could have access to affordable, fresh and safe fruit and vegetables, the common thread for the sector's ongoing success was the labour that drives our businesses. This was the single most important pandemic issue identified across the fresh produce supply chain. As government programs expired, many of the issues identified by employers such as labor shortages and absenteeism due to programs such as the CERB are still impacting the sector and moving forward into 2021, questions still need to be answered regarding the availability of labor and TFWs.

Although the virus appeared to have plateaued over the summer, a 2nd wave of COVID-19 has led to a spike in cases across the globe as predicted by health experts. In Canada, many jurisdictions have moved back into complete lockdowns, severely impacting economic recovery and reopening efforts.

With this gloomy backdrop, the recent development and approval of a COVID-19 vaccine has led to a renewed sense of optimism that the pandemic will finally be coming to end. With Canada's COVID-19 Immunization Plan now underway, CPMA has made it a priority to ensure that essential fruit and vegetable sector workers and all other food sector workers be considered as one of these key prioritized groups. In November, CPMA sent a <u>letter to Prime Minister Trudeau and key cabinet ministers</u> to advocate for the prioritization of essential produce sector workers in the government's roll-out of COVID-19 vaccinations. CPMA also recently signed on to a <u>joint letter from a number of agricultural organizations</u> calling on the government to prioritize food sector workers in vaccination planning.

CPMA is also keeping an eye on the current nationwide deployment of rapid tests. Its access for our members will be crucial to ensure that the workers that producers need can begin working once they arrive in Canada and no longer need to adhere to the mandatory 14-day quarantine period.

Moving out of the pandemic, CPMA will ensure to closely monitor the roll out of Canada's immunization plan as well as the gradual reduction of public health measures and the re-opening of our economy. We will also make it our priority to report on any trends coming out of the gradual resumption of normal life with regards to consumer buying patterns, the food service sector, labour problems as well as other issues that arise moving forward.

CPMA's role as a communication organization was reinforced by many of the members during these uncertain times. In this age of You Tube, Twitter, 24-hour news and misinformation platforms, members rely on CPMA to provide unbiased, accurate and timely information they can use to help make decisions for their organization. This includes providing government information to members in a manner which can be easily adapted for their unique business models. Equally important is the function of bringing issues to government in a manner they understand and can consider when making policy decisions. COVID-19 has highlighted the importance of two-way communications, facilitated by CPMA, between government and industry.

This document is designed to assist Canadian Produce Marketing Association (CPMA) members in finding the information required to help ensure their businesses are successful navigating and coming out of the COVID-19 pandemic.

The document is organized into six resource sections:

- CPMΔ
- Government of Canada
- Provincial resources
- Other Canadian Resources
- United States Resources
- International Resources

The last section 3 sections provide miscellaneous links to other Canadian, the United States and global resources. This by no means encompasses all the reference resources available, but it will allow CPMA members to access information to begin building their recovery plans.

Sectional Scopes:

General COVID-19 Resource

These link to the main COVID resource pages for the different organizations / regions.

Public Health

Primary health resources by organization / region.

Health and Safety

Links to the business practices which will be required to protect employees and customers as businesses begin to open up.

Temporary Foreign Workers (TFWs)

Federal and provincial resources available to assist with TFW issues.

Personal Protective Equipment (PPE)

Requirements for use and sources of PPE's.

Financial Programs

Information and access resources available for the various subsidy / support programs available. (Note: Please check the federal and provincial resources as some provinces have created funding sources above the federal programs.)

Operational Considerations

This section provides more specific information to help businesses renew their operations as operations continue to ramp-up.

Food Safety

Although COVID-19 is not a foodborne disease, we have provided information to help with any food safety concerns your employees or customers may have.

Other Resources

This section contains other links which businesses may find useful.

COVID-19 Resources

The links below are provided to assist CPMA members in finding resources to help with managing and recovering from the current COVID-19 pandemic. We will update links as required but URL addresses may change at source over time.

Canadian Produce Marketing Association Resources

General COVID Resource	CPMA COVID-19 Updates page
Public Health	Health and Safety
Health and Safety	Health and Safety
Temporary Foreign Workers (TFWs)	Foreign Worker Entry into Canada
Personal Protective Equipment (PPE)	<u>Health and Safety</u>
Financial Programs and Operational Considerations	Resources for Canadian Businesses
Food Safety	<u>Food Safety</u>
Other Resources	CPMA Staff Directory

Government of Canada Resources

General COVID Resource	Coronavirus disease (COVID-19)
	Gov of Canada COVID-19 Digital tools
	Awareness resources
	Guidance documents
Public Health	Public Health Agency of Canada
	Symptoms and treatment
Health and Safety	Public Safety Canada
(4)	Canadian Centre for Occupational Health and Safety
	Prevention and risks
Temporary Foreign Workers (TFWs)	Visitors, temporary workers and students
Personal Protective Equipment (PPE)	Federal Supply Hub
	HC - COVID-19 medical masks and N95 respirators:
	<u>Overview</u>
	HC - COVID-19 health product industry
Financial Programs and	Canada's COVID-19 Economic Response Plan
Operational Considerations	Business Resilience Service (BRS)
	Guidance for workplaces and businesses operating during
	<u>COVID-19</u>
	Guidance and resources by province or territory
Food Safety	PHAC - Coronavirus and Food Safety
Other Resources	<u>Canada.ca</u>
	Canadian Food Inspection Agency
	Agriculture and Agri-Food Canada

Alberta Resources

General COVID Resources	Gov of Alberta
Public Health	Alberta Public Health
Health and Safety	<u>Biz Connect</u> <u>Corona virus info for Albertans</u>
Temporary Foreign Workers (TFWs)	Resources for employers of Temporary Foreign Workers
Personal Protective Equipment (PPE)	Rapid Response Platform Canada (RRP) ATB Nexus
Financial Programs and Operational Considerations	<u>Biz Connect</u> <u>Alberta's Recovery Plan</u>
Food Safety	Environmental Public Health
Other Resources	Alberta Federation of Agriculture - COVID-19 Resources

British Columbia Resources

General COVID-19 Resource	B.C.'s Response to COVID-19
Public Health	B.C. Centre for Disease Control: COVID-19
Health and Safety	WorkSafeBC COVID-19 information and resources Virtual Mental Health Supports During COVID-19
Temporary Foreign Workers (TFW)	Hiring Temporary Foreign Workers
Personal Protective Equipment (PPE)	Small Business BC
Financial Programs	COVID-19 Supports for Businesses
Operational Considerations	Pivoting Your Business Operations
Food Safety	B.C. Health
Other Resources	B.C. Fruit Growers Association
Other Nesources	B.C. PMA

Manitoba Resources

General COVID-19 Resource	Manitoba.ca > COVID-19
Public Health	Health, Seniors and Active Living Current State of Emergency and Public Health Orders
Health and Safety	Ensure Safe, Healthy Workplaces
Temporary Foreign Workers (TFW)	A Guide to Workplace Rights and Protections for Foreign Farm Workers in Manitoba, Canada
Personal Protective Equipment (PPE)	Protective Personal Equipment (PPE) and Non-Medical Masks
Financial Programs	Manitoba Economic Support Centre
Operational Considerations	Workplace Guidance for Business Owners
Food Safety	Agriculture and Resource Development – Food Safety
Other Resources	Prairie Fruit Growers Association

New Brunswick Resources

General COVID-19 Resource	Government of New Brunswick
	Office of the Chief Medical Officer of Health (Public
Public Health	<u>Health)</u>
-500	<u>Coronavirus disease</u>
Health and Safety	<u>WorkSafeNB</u>
The state of the s	New Brunswick Temporary Foreign Workers – Employee
Temporary Foreign Workers (TFW)	guide
	Travel restrictions for temporary foreign workers
David Bratastica Society and (DDS)	Purchase PPE from Atlantic Canada Suppliers for your
Personal Protective Equipment (PPE)	<u>Business</u>
Financial Programs	COVID-19 Guidance for Businesses
Operational Considerations	COVID-19: Information for the agriculture, aquaculture,
All Comments	fisheries and processing sectors
	<u>WorkSafeNB</u>
	Embracing the New Normal as we Safely Return to Work
Food Safety	Office of the Chief Medical Officer of Health (Public
	Health) - Food Safety Resources
Other Resources	Agricultural Alliance of New Brunswick

Newfoundland Resources

General COVID-19 Resource	Newfoundland Labrador COVID-19
Public Health	Public Health Orders
	Mental Health and Wellness
Health and Safety	WorkPlace NL - COVID-19 Client Service Updates
Towns (TEM)	Advanced Education, Skills and Labour
Temporary Foreign Workers (TFWs)	Employer Guide to Hiring International Workers
	Guidance on Personal Protective Equipment (PPE) for
Personal Protective Equipment (PPE)	<u>Employers</u>
	Personal Protective Equipment Policy
Financial Programs	Financial Programs
Operational Considerations	Information Sheets for Businesses and Workplaces
	Cleaning and Disinfection for Public Settings
Food Safety	Food Safety Information
Other Resources	Agriculture, Agrifoods and Agribusiness COVID-19 Safety

Nova Scotia Resources

General COVID-19 Resource	Novel coronavirus (COVID-19)
	COVID-19: alerts, orders and directives
Public Health	COVID-19: staying healthy
	Mental health and wellbeing
Haalth and Cafety	COVID-19: what it means for Nova Scotians
Health and Safety	COVID-19: working
Temporary Foreign Workers (TFWs)	Guidance for Temporary Foreign Workers
Personal Protective Equipment (PPE)	COVID-19: occupational health and safety hazards
Financial Programs	Support for businesses
Operational Considerations	Reopening Nova Scotia
Operational Considerations	COVID-19: Agriculture Response Program
Food Safety	Environmental Health – Food Safety
Other Resources	Nova Scotia Federation of Agriculture
	Farm Safety Nova Scotia – U-Pick & Roadside Stand Best
	Practices During COVID-19
	Guidance for U-pick Farms during COVID-19

Ontario Resources

General COVID-19 Resource	<u>Ontario – COVID-19</u>
	Ontario Together: help fight coronavirus
Public Health	Coronavirus Disease 2019 (COVID-19)
Health and Safety	Ministry of Labour, Training and Skills Development –
	Health and Safety
	Resources to prevent COVID-19 in the workplace
	Agriculture and food jobs in Ontario
Temporary Foreign Workers (TFWs)	Temporary Foreign Workers
Personal Protective Equipment (PPE)	Workplace PPE Supplier Directory
Financial Programs	<u>Financial relief</u>
Operational Considerations	Reopening Ontario
Food Safety	Ontario Ministry of Agriculture, Food, and Rural Affairs –
	<u>Food Safety</u>
	Ontario Produce Marketing Association
Other Resources	Ontario Greenhouse Vegetable Growers - COVID-19
	Ontario Fruit and Vegetable Growers' Association
	Ontario Federation of Agriculture – COVID-19



Price Edward Island Resources

General COVID-19 Resource	Renew PEI Together
Public Health	Public Health Measures Guidance
	Health and Wellness
11.11.216.216.61	Employers: COVID-19 Frequently Asked Questions
Health and Safety	Work Refusal Information: COVID-19 Frequently Asked
OVER STATE	Questions
Temporary Foreign Workers (TFWs)	Temporary Foreign Workers Guidance
	A Guidance Document for Farms Employing Temporary
	Foreign Workers
	COVID-19 Resources for Temporary Foreign Workers
Personal Protective Equipment (PPE)	Wearing Non-Medical Masks in the Community
Financial Programs	PEI's Response to COVID-19: Workers and Business
Operational Considerations	Renew for Business
	COVID-19 Operational Plan Template
	Farmers: COVID-19 Frequently Asked Questions
Food Safety	Food Safety During COVID-19
	Food Safety: COVID-19 Frequently Asked Questions
Other Resources	PEIFA - COVID-19 BEST PRACTICES

Quebec Resources

General COVID-19 Resource	 Ministère de la Santé et des Services Sociaux du
	Québec : en savoir plus
Public Health	 Ministère de l'Agriculture, des Pêcheries et de
	l'Alimentation : en savoir plus
Health and Safety	 Programme d'action concertée temporaire (PACTE)
Temporary Foreign Workers (TFWs)	: en savoir plus
Personal Protective Equipment (PPE)	Financière agricole du Québec : Nouvelles mesures
Financial Programs	pour accompagner les producteurs agricoles : <u>en</u>
Operational Considerations	savoir plus
Food Safety	• (Mise à jour du 3 avril) COVID-19 - Questions-
	réponses pour les clientèles du MAPAQ : <u>en savoir</u> <u>plus</u>
	MAPAQ : Covid-19 et salubrité des aliments : en savoir plus
Other Resources	MAPAQ : Covid-19 et travailleurs étrangers : en savoir plus
36	 Programme d'aide temporaire aux travailleurs mis en place par le premier ministre François Legault : en savoir plus
	<u>L'Association québécoise de la distribution de fruits et légumes / Quebec Produce Marketing Association (QPMA)</u>

Saskatchewan Resources

General COVID-19 Resource	Saskatchewan – COVID-19
	Re-Open Saskatchewan Plan
Public Health	Public Health Orders
	Public Health Measures
	Workplaces – Public Health Measures
Health and Safety	COVID-19 Information for Businesses and Workers
	Health and Safety Guidelines Posters
	COVID-19: Questions and answers – Employment
	Standards and Occupational Health and Safety
Temporary Foreign Workers (TFWs)	Employment and Social Development Canada: Guidance
	for employers of temporary foreign workers regarding
	COVID-19 (Updated April 22, 2020)
Personal Protective Equipment (PPE)	Accessing Personal Protective Equipment (PPE)
Financial Programs	Saskatchewan Small Business Emergency Payment
	<u>Program</u>
	Saskatchewan Temporary Wage Supplement Program
Operational Considerations	Support for Businesses
Food Safety	COVID-19 Mitigation Measures
Other Resources	Agriculture Producers Association of Saskatchewan (APAS)
	<u>– COVID-19</u>
	University of Saskatchewan COVID-19 Resources



Other Canadian Resources

- Canadian Agricultural HR Council (CAHRC) Information and Tips on COVID-19
- CHC COVID-19 information centre
- CanadaGAP Impact of Coronavirus (COVID-19) on Audits and Food Safety
- Canadian Federation of Agriculture Resources on COVID-19
- National Farmers Union
- Restaurants Canada
- Retail Council of Canada (RCC) COVID
- Canadian Federation of Independent Grocers
- Business Development Bank of Canada (BDC) Financial relief for entrepreneurs
- Farm Credit Canada (FCC) COVID
- Greenhouse Canada COVID-19
- Industry Canada Regional Relief and Recovery Fund: COVID-19

United States Resources

- FDA Coronavirus Disease 2019 (COVID-19)
- CDC Coronavirus (COVID-19)
- Western Growers COVID-19 Resources
- PMA COVID-19 Resources and Updates
- United Fresh Produce Association Coronavirus Fresh Produce Industry Resources

International Resources

- World Health Organization Coronavirus disease (COVID-19) pandemic
- United Nations Coronavirus global health emergency
- The World Bank World Bank Group and COVID-19 (coronavirus)

